

Scaling Up Deep Energy Retrofits in Cold Climates

23 Feb 2021

Presented to: 2021 Virtual Duluth Energy Design Conference Presented By: Shawna Henderson, CEO, Blue House Energy and Bfreehomes Design Ltd.



Principal Abri Sustainable Design 1992 - 2008

Key Projects:

2008 The Canadian Solar Home Design Manual: Solar NS 2008 Approaching Net Zero in Existing Housing, CMHC 2006 Low Impact Housing: 24 Case Studies, CMHC 2006 Alternate Energy Ready Homes: Lit. Review, CMHC 2006 Community Energy Systems: Market Opportunities & Business Models: Study, NRCan 2005 Energy Indicators for Urban Environments, NRCan

2004 Renovating for Energy Savings, CMHC 2004 Renewable Energy for Off-Crid in the North, NRCan 2003 In Hot Water: marketing for solar thermal, CanSIA 2003 PV on the Grid, CanSIA

Energy Evaluator & Researcher Sustainable Housing & Education Consultants 1990 - 2002

Key Projects:

Beta Testing Hot2000, NRCan Evaluating/Inspecting R2000 New Construction, NRCan/OEE Carrying out field research, CMHC, NRCan and OEE Piloting EnerGuide for Existing Houses, NRCan and OEE Training New Evaluators, in house Managing regional delivery of national energy efficiency programs (Woodstove Changeout, Renovation Demonstration), NRCan, CMHC

- O Chair, CHBA Working Group on NZE Renovations
- O CANMET/NRCAN Industry Working Group on Pre- Engineered Exterior Panels (PEER)
- O Chair, Professional Development, CHBA-NS

CEO Bfreehomes Design Ltd. 2008 – present

Key Projects:

2020 WHERE-NS, Panelized Retrofits for Part 9 MURBS, Ecology Action Centre
2019 Clean Net Zero Retrofit Pilot Project (NRCan funding) Clean Foundation
2018 Leadership in Energy Efficiency Partnerships (LEEP), NRCan
2018 Exterior Wall Upgrades in Atlantic Canada, NRCan
2017 Rapidly Deployable Housing for the North, NRCan
2014 Low Energy House Total Cost Index: Industry Survey, NRCan
2014 Solar Ready Initiatives, Guidelines & Legislation: Literature Review, C3
2012 Path to Net Zero in New Construction: Builder Focus Groups, NRCan
2013 Sustainable Features and Technologies: 10 profiles, CMHC
2011 Next Generation EnerGuide Rating System Technical Procedure: NRCan
2011 Benefits of Solar Thermal Combination Systems: Presentation, NRCan
2011 Energy' Efficiency Program Evaluation: PEI Office of Energy Efficiency
2011 Payback for Green Building Products: Research Report and Profiles, CMHC
2010 Construction Options beyond the 2010 OBC: Builder Focus Groups, OPA
2010 Deep Energy Retrofits: Baseline models for 11 Consumer booklets, NRCan





TIMELINE

Blue House Energy Ltd 2012 - Present Key Projects:

Developing a suite of high quality, cost-effective building science-based online courses for the residential construction and renovation industry. 'Recognized training provider' status with Tarion, (Ontario's New Home Warranty Program), Built Green Canada, BC Housing, Canadian Association of Consulting Energy Advisors. US continuing education: Building Performance Institute, National Association of Home Builders, North American Technical Excellence.

O Board member, Atlantic Home Building and Renovation Sector Council



Approaching Net Zero in Existing Houses:

- O Canada Mortgage & Housing Corp (CMHC)
 - O Study completed 2008
- O 12 house types
- O 6 cities
- O Vintages: 1922 2000
- O How does climate affect NZEEH?
 - Vancouver Bungalow: low EE costs and smaller RE option
 - O Halifax: best case for GHG reductions

RESEARCH HIGHLIGHT

June 2008

Technical Series 08-104

Approaching Net-Zero Energy in Existing Housing

INTRODUCTION

CMHC defines "net-zero energy housing" as a home that produces as much energy as it consumes annually. This is accomplished by a variety of means, including : - reducing energy loads through a high-performance building

- reducing energy loads through a high-performance building envelope and energy-efficient appliances and lights;
- increased use of passive-solar cooling and heating techniques;
 high-efficiency mechanical systems that match the lower energy requirements of the home;
- space and water heating assisted by commercially available, solar thermal systems and heat pumps;
- electrical use offset by grid-connected, commercially available photovoltaic (PV) systems.

Table I Benefits and barriers to net-zero energy retrofits

It is easier to build a new home to stringent energy specifications than it is to retrofit an existing house, yet new construction accounts for only new oper cent of the housing stock annually. With residential uses accounting for 17 per cent of Canada's energy requirements and 16 per cent of our greenhouse gas (GHG) emissions, cost-effective ways to retrofit the millions of existing houses to meet net-zero energy targets are key elements to energy security and climate change mitigation.

Current energy-efficiency programs for existing homes aim for overall energy reductions of 20 to 30 per cent. Net-zero retrofits would require reductions in overall energy use of between 70 and 90 per cent.

There is a history of practical experience in energy retrofitting in Canada that stretches back to the 1970s. One of the 12 EQuilibrium initiative projects, the Now House™ is exploring the net-zero retrofit concept. This 60-year-old wartime house, in an established neighbourhood in Toronto, represents hundreds of thousands of homes in Canada.



Why focus on retrofits? Canada

- O ± 110,000 new houses built annual
- 14.5 million existing hour
- +14% of all energy
- O +11% of total CHG emissions

USA

700,000-1,000,000 new/annually

O West: 23%, Midwest: 15%, NE: 8%

139 million existing houses

+ 21% of all energy us

 ± 20

% of total GHG e

Why focus on retrofits?



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Why focus on retrofits?

Nova Scotia





10 Coldest States = 13.7 million houses

- **O** Alaska
- O N Dakota
- Maine Ο
- Minnesota Ο
- Wyoming Ο
- Montana Ο
- Vermont Ο
- Wisconsin Ο
- **New Hampshire** Ο
- O Idaho/Michigan

Energy consumption per household, U.S. average and by census region in selected years





Note: Excludes losses in electricity generation and delivery, and consumption of wood fuels. eia Source: U.S. Energy Information Administration, Residential Energy Consumption Survey for indicated years



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HOW to Focus on DERs?









What's in a name?

Deep Energy Retrofit



- O 50 -90% drop in space & water heating
- O Optimize building envelope
- O Optimize resiliency/passive survivability
- O Minimize mechanical systems
- O Barrier free layouts + user friendly details
- O Maximize renewables where possible

Net Zero Energy/NZE-r



- O Install renewables for site-based generation
- O The 'r' is for 'ready' = pre-planning for PV











Deep Energy Retrofits Two Ways



'Gut Rehab': Retrofit from Interior





'Gut Rehab': Retrofit from Interior





Exterior Retrofit





Exterior Retrofit





Gut Rehab vs. Exterior Retrofit

O Gut Rehab:

- **O** Significant disruption for occupants
- O Replace/refurbish all surfaces
- O Challenges with control layers
- O Not a significant number of houses
- **O** Custom/bespoke process

- **O** Exterior Retrofit
 - **O** Minimal disruption for occupants
 - **O** Interior surfaces upgraded separately
 - **O** Better execution of control layers
 - O Many houses upgraded cost effectively
 - O Can be scaled easily



PROBLEM: Incremental Retrofits

- O More difficult, more expensive to reach goals
- O Constantly reinventing the wheel
- **O** Poor practices = unintended consequences
- O Lock in emissions for generations
- O Timeframe unmanageable: stop 2°C over 10/12/16 years?

We will never make it UNLESS We move into bulk, aggregated retrofits



SOLUTION: Bulk/Aggregated Retrofits





INSPIRED: EnergieSprong (Netherlands)

- O NZE retrofit
- **O** Prefabricated façades
- **O** Insulated rooftops + solar panels
- **O** Smart heating/ventilation/cooling
- O 40 year performance warranty



Photo: Energiesprong on Youtube



ADVANTAGE: Panelization at Scale

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Industrialization of construction to scale up to production-line roll-out



Images: Energiesprong





ITERATIONS: become an agent of change





Advantages of Panelized DERs

- **O** Less expensive than component by component replacement
- Higher quality control/quality assurance
- **O** Faster, less disruptive to occupants
- O Easier to manage
- O Better total solution
- Can be done, now no waiting on technology



Why it works in the Netherlands/EU

- O Large social housing network
- **O** Few archetypes, many copies
- **O** LEGISLATION
- **O** Social Enterprise
- **O** Centralized manufacturing
 - O Tight geographical areas
 - **O** High density



What's Different in North America?

- **O** Many archetypes, fewer copies
- O Geographically diverse and dispersed
 - O US bigger high density areas
- O Social housing not the norm
- **O** Abbreviated history of social enterprise
- O Limited central manufacturing options
 - O See bullet #2



Those who disrupt their industries change consumer behavior, alter economics, and transform lives.

Heather Simmons, former CMO for Dell Canada



PEER Project (2016-2021)

- Goal: prefabricated building envelope retrofit solutions to achieve Net-Zero Ready heating demand
- Main research question:
 - Can factory-built, super-insulated, airtight panels be installed directly over existing finishes? Could this be a cheaper and more effective way to do deep retrofit?
- 3 primary research areas:
 - 1. Building capture: rapid, accurate measurement
 - 2. Panel prototypes, fabrication and installation
 - 3. Building science: minimizing risks of failure

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Natural Resources Ressources naturelles Canada Canada









PEER: Pre Engineered Exterior Retrofit

Exploration of a Canadian approach to panelized aggregated exterior retrofits







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2017 Proof of Concept Pilot

Performance Metric	Baseline	Retrofit	% Improved
Tested Airtightness (ACH@50Pa)	7.62	0.82	89%
Normalized Leakage Area @ 10 Pa (cm2/m2)	1.84	0.20	89%
Simulated Heat loss – Walls (GJ)	15.2	4.7	69%
Peak thermal demand (@-25°C) (W)	5760	2540	56%
Thermal Energy Demand Intensity (kWh/m2a)	230.3	64.7	72%



Graphics: CanmetENERGY, NRCan



PEER Project Ongoing through 2021





14	Above grade walls at centre of panel (8° EPS-II core SIP panel) Over "dry" (3.3 kg/m3) brick	Low risk. temp of the interior surface of outmost OSB is quite close or cooler than devpoint. Howeve temp says low during these second, accepting mold errorts.		
ы	Above grade walls at centre of panel (8" (PS-II core SP panel) Over "light wet" (S.D kg/m3) brick	mold index briefly exceeds threshold during dry-out on North facing wall.		
9-12	Above grade walls at centre of panel (8° EP5-II core 5P panel) Over "mid wet" (10.0 kg/m3) brick	High Nok Mold growth potential on inner OSS		
13-16	Above grade walk at centre of panel (8° EPS-II core SIP panel) Over "ready wet " (20.0 kg/m3) brick	High Nak Mold growth potential on inner OSA Mold growth risk on existing sheathing Fattering corrowing		
17-20	Base Case "as-is condition"	High Risk mold growth risk on existing sheathing. Likely benefitting from increased air leakage drying potential		



Natural Resources Ressour Canada Canada Canada


NOT JUST WALLS:

PEER looking at wall assemblies Real-world must look at whole building Hydrovac at foundation Perimeter/geometry challenges Chainsaw retrofit at roof Change out mechanicals Fuel switching/Electrification







PEER Demo: Ottawa Community Housing Pilot

Nail Base Panel, New Roof, Net Zero Project – Hundreds of Buildings in Portfolio



New PV Roof



Added insulation to top of existing roof

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Sundance Housing Co-op Phase 1 Pilot

Wood-frame Standoff Panel



Challenges with Building Geometry...





Challenges with Established Sites...





Pilot Completed!









QUEST Canada, RSI Projects, Habit Studio



The **ReCover** Team (so far)



Lorrie Rand Habit Studio Co-Manager



Nick Rudnicki RSI Projects Co-Manager



Emma Norton QUEST Supervisor



Andrea Doncaster Doncaster Engineering Structural Engineering



Aaron Smith M & R Engineering Energy Modeling



Liam Kidson M & R Engineering Electrical and Mechanical Engineering



William Marshall Equilibrium Engineering WuFi Analysis



Greg Hanlon Smarter Spaces LIDAR & CAD



Jim Nosted SEEFAR Cost of Building Ownership











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ENERGY RETROFITS UPGRADE AGING MULTI-UNIT HOUSING

One-time upgrades to exterior and mechanical systems, significantly lowering a building's energy appetite.



ENERGY REDUCTIONS AWARD-WINNING ENERGIESPRONG CONCEPT

Modular technology brings winter heat retention, summer cooling and year 'round moisture protection.



ENERGY SAVINGS OWNER & TENANT BENEFITS

Owners access ROI tools and realize large-scale upgrades. Tenants lower household costs and gain comfort.



GREENER ENERGY BRINGING EFFICIENCIES HOME

Retrofits support our green economy.

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LEARN MORE BE A PART OF THE PILOT PROJECT

Owners, tenants, tradespeople and

Whole Housing Energy Retrofit Envelope (WHERE-NS)

The Business Case: Exterior Retrofits for Affordable Housing





Project Lead

Partners

- **O** Pembina Institute
- O Efficiency Nova Scotia Affordable Housing Program
- O Cape Breton Regional Municipality
- Funding: Low Carbon Community Grant Nova Scotia Dept. of Energy & Mines

Stakeholders

- O Housing Nova Scotia
- O Nova Scotia Community College
- O Mainland Building Trades
- O Canadian Home Builders' Association of Nova Scotia
- O Investment Property Owners' Association of Nova Scotia
- O Affordable Housing Nova Scotia



What are your questions?



Characteristics of a Good Candidate for DER







House Vintage

Was it built before insulation was sexy?

Might it be due for some maintenance or replacement?





House Shape Complex or Simple? Tricksy corners





Exterior Condition

Is it ready for a renewal or replacement? Oh, goodie!





Roof Geometry

Simple or complex?

What about those overhangs?

Does roofline cause shading?

Does complexity mean there's very little 'clear' area?

Obstructions = shading

- Avoid South-facing dormers
- Avoid hips and valleys
- Avoid pitch changes





Good Solar Aspect

To make the most of renewables, the roof has to see the sun:

100% potential solar gain on south roof face

85% potential solar gain on west AND east roof face



Room to Work?

Can you get scaffolding and a crew around the whole building?

Is the house built to property lines?

What are local setback requirements?

Will a fat wall require a variance?





Observable Upgrades Completed? Dang. Bad timing.





Level of Deferred Maintenance/Hazards

Interior AND exterior – moisture/mold issues, hazardous materials, IAQ, combustion spillage.

What needs to be replaced or dealt with immediately?





Window Characteristics Matrix

	i	i	i
	LAWFUL	NEUTRAL	CHAOTIC
GOOD	Windows in panels	Windows in panels	<i>Existing Windows</i>
	No flange/brickmold	<u>Flange/brickmold</u>	<u>Flange/brickmold</u>
	Removeable cladding	Removeable cladding	Removeable cladding
NEUTRAL	Windows in panels	Windows in panels	Existing Windows
	No flange/brickmold	<u>Flange/brickmold</u>	Flange/brickmold
	Masonry cladding	Masonry cladding	Masonry cladding
EVIL	Windows in panels	Windows in panels	Existing Windows
	No flange/brickmold	<u>Flange/brickmold</u>	Flange/brickmold
	Wood/Mas cladding	Wood/Mas cladding	Wood/Mas cladding



Best Candidate Checklist

- No recent energy conservation measures
- Building in need of major capital upgrades
- No historical/heritage qualities
- Roof geometry lends itself to PV
- Simple elevations
- Façade in need of updating



30 Point Checklist for MURBS

- O Owner/Portfolio
- O Site
- O Building Geometry
- O Building Condition (Interior)
- O Building Condition (Exterior)

- Space Conditioning Equipment and Distribution
- Mechanical Ventilation Equipment and Distribution
- **O** DHW Equipment



WHERE-NS CASE STUDIES

Bringing Energy Efficiency to Affordable Housing



The Impact on NS Social Housing

DER for 9,015 Social Housing Units over 12 \$7.8° billion full time employment

\$15.25 million in family savings

- O Increase uptake of NZE/r retrofits
- O Inspire and connect stakeholders
- O Made-in-NS business case strategy and roadmap
- O Capacity building plan



Project Parameters

- O Assess sites, model baseline and upgrade
- O Assess financing options
- O Develop workshops
- O Identify who can carry out work
- O Research supply chain
- O Test/monitor 2 panelized wall systems (n/a due to COVID)



GOAL: Two Distinct Investment Property Building Archetypes

- Pre-1980 construction
 No recent energy conservation measures
- Building in need of major capital upgrades
- No historical/heritage qualities
- Roof geometry lends itself to PV
- Simple elevations
- Façade in need of updating

Purpose Built: 3-storey Flat Roof, Brick Façade



Converted 2-3 storey Gable Roof Removable









Heating Reduction Target

BC Energy Step Code 2018 Step 5 (NZE new build)

TEDI: Total Energy Density Intensity (building envelope & ventilation)

TEDI for Zone $6 \le 25 \text{kWh}/\text{m}^2$



Why focus on retrofits?

Nova Scotia's Perfect Storm

- O Old housing stock
- High energy consumption
- High energy prices
- High GHG emisc
- O Low median income
- O High median income tax
- O Growing fixed-income popular
- O Poor energy security
- Incidence of energy poverty
- Extreme weather events
- Lack of resiliency in housing

THE UPSIDE:

SMALL MARKET LOW 'TIPPING POINT' INDUSTRY CAPACITY

MN & NS: HISTORY OF ENERGY CONSERVATION

Two buildings in HRM

Built early/mid-1960s Purpose built Flat roof 1 stick frame w/wood 1 stick frame w/wood and brick Oil-fired boiler & slant fin rads



54 Jackson Road, Dartmouth



33 Brule Street, Dartmouth



- 2x4 construction on poured concrete foundation(s)
- Footprint: 2,639 s.f. (91x29)
- Total Heated Area: 5,278 s.f.
- Oil-fired boiler (83%)
- 8 Electric DHW storage tanks



Building As Usual v. Proposed Upgrades

Replacement

Roof re-surfaced and insulated to R30 Cladding, Windows & Doors Replaced Foundation: dirt floor covered Space Heating: 1x oil boiler 2x electric boiler (after 2050) DHW: storage tanks replaced

Ventilation: bath fans replaced

Net Zero Energy Retrofit

Roof re-surfaced and insulated to R50 Exterior Wall Retrofit: R30 outboard of R10 wall, Cladding, Windows & Doors Foundation: dirt floor covered, concrete walls insulated to R12 min. w/med. density sprayfoam Air leakage reduction Space Heating: Air to Water heat pump back up oil boiler Replace oil boiler w/electric boiler 2x DHW: integrated into heat pump Ventilation: through the wall HRVs, bath fans replaced


33 Brule Street



Window Characteristics Matrix

33 Brule Street 54 Jackson Road	LAWFUL	NEUTRAL	CHAOTIC	
GOOD	Windows in panels No	Windows in panels	Existing Windows	
	flange/brickmold	Flange/brickmold	Flange/brickmold	
	Removeable cladding	Removeable cladding	Removeable cladding	
NEUTRAL	NEUTRAL Windows in panels No flange/brickmold Masonry cladding		Existing Windows Flange/brickmold Masonry cladding	
EVIL	Windows in panels No	Windows in panels	Existing Windows	
	flange/brickmold	Flange/brickmold	Flange/brickmold	
	Wood/Mas cladding	Wood/Mas cladding	Wood/Mas cladding	









Change Panel Type? 100% Recycled Plastic SIP R-30, no thermal breaks, ASTM certified Recycled PET bottles Lightweight Strong ArmaForm 1 new build = 600,000 bottles Water-shedding Self-finish or Cladded Nova Scotian Start-Up!



Mechanical Systems Challenge

- Oil-fired boilers
- Slant fin radiators (baseboard convectors)
- High delivery temps
- On-site tank issues w/insurance
- How to fuel switch?
- · Air Source Heat Pumps ≠ HVAC infrastructure



Cascading Hydronic Heat Pump

2009 - present: 400 residential low temp hydronic heat pump installations

2015: 1st commercial models Q-Lofts (72 unit condo, Halifax) 9 large MURB installs

2018: Developed modular hydronic cascade approach





Space and DHW Heating System

Air to water HP in/out units Cascading Water Source HP 2 buffer tanks 1 indirect tank for DHW Electric Boiler Balance of system

Space heating COP: 2.06 DHW COP: 2.3

\$72,250 installed





How Much Will it Cost?

33 Brule Capital Costs over 60 years





How Much Will it Save?





Getting to Net Zero

22,800 kWh load 21 kW capacity 70 panels, 1255 s.f. \$62,750 installed \$0 energy costs



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Rough Comparison of Upgrade Options

Business as usual cost: \$270,000 \$900 financing + \$700 energy = \$1,600/month ongoing NZE Retrofit cost: \$480,000 \$1,800 financing + \$0 energy = \$1,800/month for 25 yr Insurer-driven Gut Rehab cost: \$670,000 \$3,000 financing + \$700 energy = \$3,700/month ongoing



NZE Financial results

Value of property \$730,000 >>> \$870,000 immediately

Value of company goes up too!



What are your questions?



Business Case: Long-Term Feasibility









Data has no ego and makes an excellent co-pilot.

Jay Samit

TL;DR: don't make choices blindly, integrate TCBO in decision making



Total Cost of Ownership

Life cycle cost analysis of the building based on all major building operating, age-related renewal and maintenance costs.

Takes into account: Energy Efficiency GHG Reduction Embodied Carbon Durability Life-Cycle Performance Occupant Comfort

60 year time frame:

- Capital cost
- **Energy consumption**
- **GHG** emissions
- Useful life

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- Current age
- Annual maintenance cost
- **Replacement cost escalation**
- Improvement in energy efficiency at replacement
- **Cost of capital**



Why is TCBO so important?

- 90% of costs occur after construction
- \$1 million build = \$9,000,000 own & operate
- O Design costs ± 1% of TCBO
- **O** NEW HIGH PERFORMANCE BLDGS
 - O 3-10% more to build
 - **O TCBO 30-40% lower than standard construction**



Defining and Refining the TCBO

- **O** Up front costs = premium on deferred maintenance
- O Expected changes in energy costs
- O Expected horizon for your investment
- What's the future valuation?
- **O** Impact on current value & property tax rates



TCBO Summary: 33 Brule Street



Table 4		Α	В	С	D	E
Row	Total Cost of Building Ownership (TCBO)	Existing Building	NZE ReCover, with ASHP	NZE ReCover with ASHP & Eff NS subsidy	NZE ReCover with GSHP	NZE ReCover with GSHP Eff NS subsidy
1	TCBO at 60 years	\$3,144,000	\$2,031,000	\$2,013,000	\$1,987,000	\$1,957,000
2	Average Monthly Cost of Ownership over 60 years	\$4,370	\$2,820	\$2,800	\$2,760	\$2,720
3	TCBO/Year/m2	\$106	\$68	\$68	\$67	\$66
4	60-Year TCBO/m2	\$6,345	\$4,009	\$4,062	\$4,010	\$3,949

Coming Iterations: keep existing windows, use JD Composite SIPs (100% recycled plastic bottles)



Monetizing Building Sustainability

TCBO Over Time: 33 Brule Street



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Breakdown by Component



TCBO improves w/practice

In 5 years, Netherlands: EnergieSprong Retrofit 5,000 units **Cut price tag in half** Cut site time to less than 1 week* Added PV & mechanicals Found efficiencies Trades in-house 10,000 in process NE PLAN: 110,000 retrofits



Consulting Costs: \$41,000

WuFi (moisture modelling) - \$5,000

Electrical, Mechanical and Energy modelling - \$13,000

Structural - \$5,000

TCBO analysis - \$3,000

Carbon analysis\$ \$1,500

Project Management \$7,500

Architectural Design \$6,000

TCBO improves w/volume

Possible consulting cost reductions:

Research funded for the first 100 (inc. monitoring for energy and moisture)?

Some reduction as 'packages' and/or calculators emerge for building types and HVAC configs

Specific to each building

Possible calculator?

Calculators being published 2021

Specific to each building

Specific to each building



TCBO improves w/insurance

FUTURE IS NOT THAT FAR AWAY!

Better coverage/rates for: Gut rehab of buildings pre-1940 Updates w/in 25 years: Plumbing Wiring (+ 60A service min) Roof Electric over oil for heating **REFERENCE POINT:**

NS MURBs: 50% pre-1970

Gut Rehab: \$100-\$200 s.f. (wiring/plumbing, not HVAC) Minor improvement to code-compliant energy measures

NZE (incl HVAC, panel upgrade, not wiring/plumbing): \$90 s.f.

PLUS zero energy costs



TCBO improves w/market

Clean economy - will oil be available/affordable? Carbon tax + NZE helps clean up the grid Compete w/new high performance buildings Improve exterior, boost curb appeal Upgrade interiors between tenants No renovictions = continuous rent income



Contact Information

Ecology Action Centre, Ben Greider: bengrieder@ecologyaction.ca Bfreehomes Design Ltd. Shawna Henderson: shawna@bfreehomes.com ReCover Initiative, Nick Rudnicki: nick.rudnicki@gmail.com SEEFAR Building Analytics, Jim Nostedt, P.Eng: jim@seefar-value.com ThermAtlantic Energy Products, Benoit Maneckjee: <u>bmaneckjee@nl.rogers.com</u> JD Composites, David Saulnier: jdcomposites2@gmail.com

Thank you!



What are your questions?

